

Jewish Home Family and Affiliates

Consolidated Financial Statements
and Supplementary Information

December 31, 2023 and 2022

Jewish Home Family and Affiliates

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Independent Auditors' Report

To the Board of Directors of
Jewish Home Family and Affiliates

Opinion

We have audited the consolidated financial statements of Jewish Home Family and Affiliates (the Family), which comprise the consolidated balance sheets as of December 31, 2023 and 2022, and the related consolidated statements of operations, changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Family as of December 31, 2023 and 2022, and the results of their operations, changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America (GAAP).

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Family and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with GAAP, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Family's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Family's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Family's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information on pages 25 through 27 is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position, changes in net assets and cash flows of the individual organizations, and it is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Baker Tilly US, LLP

Iselin, New Jersey
April 22, 2024

Jewish Home Family and Affiliates

Consolidated Balance Sheets

December 31, 2023 and 2022

	<u>2023</u>	<u>2022</u>
Assets		
Current Assets		
Cash and cash equivalents	\$ 3,646,220	\$ 7,348,800
Accounts receivable, net of allowance for uncollectible accounts	3,117,205	3,159,566
Promises to give (Note 3)	1,164,644	1,549,828
Insurance recovery receivable	395,000	705,749
Health insurance and workers' compensation fund	57,491	123,824
Prepaid expenses and other current assets	1,062,467	990,254
Total current assets	<u>9,443,027</u>	<u>13,878,021</u>
Investments (Note 5)	<u>21,748,379</u>	<u>20,850,029</u>
Property and Equipment, Net (Note 4)	<u>78,398,076</u>	<u>80,784,390</u>
Other Assets		
Resident security deposits	1,430,485	1,230,888
Promises to give, net of current portion (Note 3)	1,337,080	1,883,755
Beneficial interest in perpetual trust	153,432	134,156
Resident funds	79,694	87,886
Right of use assets	70,860	-
Other assets	404,500	404,500
Total other assets	<u>3,476,051</u>	<u>3,741,185</u>
Total assets	<u><u>\$ 113,065,533</u></u>	<u><u>\$ 119,253,625</u></u>
Liabilities and Net Assets		
Current Liabilities		
Accounts payable and accrued expenses	\$ 2,410,982	\$ 2,633,604
Current portion of long-term debt (Note 7)	1,323,455	1,291,206
Current portion of lease payable	41,308	-
Deferred revenue	439,578	505,043
Health insurance accrual	274,175	306,588
Accrued compensation and related liabilities	4,047,414	3,943,221
Total current liabilities	<u>8,536,912</u>	<u>8,679,662</u>
Long-Term Debt, Net of Current Portion and Unamortized Deferred Financing Costs (Note 7)	<u>22,348,544</u>	<u>25,732,107</u>
Other Long-Term Liabilities		
Resident security deposits	1,430,485	1,230,888
Resident funds	79,694	87,886
Other long-term liabilities	35,485	109,966
Total other long-term liabilities	<u>1,545,664</u>	<u>1,428,740</u>
Total liabilities	<u>32,431,120</u>	<u>35,840,509</u>
Net Assets (Note 8)		
Without donor restrictions	72,816,301	73,545,694
With donor restrictions	7,818,112	9,867,422
Total net assets	<u>80,634,413</u>	<u>83,413,116</u>
Total liabilities and net assets	<u><u>\$ 113,065,533</u></u>	<u><u>\$ 119,253,625</u></u>

See notes to consolidated financial statements

Jewish Home Family and Affiliates

Consolidated Statements of Operations

Years Ended December 31, 2023 and 2022

	<u>2023</u>	<u>2022</u>
Operating Revenue and Other Support		
Net resident service revenues	\$ 46,239,742	\$ 42,056,020
Contributions and fundraising	1,552,308	1,929,134
Gain on sale of property	-	345
Other operating revenue	589,947	291,182
Net assets released from restrictions used in operations	<u>703,278</u>	<u>96,198</u>
Total operating revenue and other support	<u>49,085,275</u>	<u>44,372,879</u>
Expenses		
Medical and related functions	24,748,458	21,494,925
Service departments	9,858,612	9,224,050
Support services	8,033,165	7,400,476
Payroll taxes and employee benefits	6,042,940	5,579,761
Depreciation	3,609,886	2,776,162
Interest and related expenses	785,119	608,083
Disposal of property, equipment and construction in progress	48,901	-
Bad debt expense	342,127	314,262
Fundraising expenses	<u>443,444</u>	<u>535,508</u>
Total expenses (Note 13)	<u>53,912,652</u>	<u>47,933,227</u>
Operating loss	<u>(4,827,377)</u>	<u>(3,560,348)</u>
Nonoperating Income (Expense)		
Dividends and interest	527,616	459,613
Net realized and unrealized gains (losses) on investments	<u>1,259,368</u>	<u>(2,783,136)</u>
Total nonoperating income (expense)	<u>1,786,984</u>	<u>(2,323,523)</u>
Revenues less than expenses	<u>\$ (3,040,393)</u>	<u>\$ (5,883,871)</u>

See notes to consolidated financial statements

Jewish Home Family and Affiliates

Consolidated Statements of Changes in Net Assets
Years Ended December 31, 2023 and 2022

	Without Donor Restrictions	With Donor Restrictions	Total
Net Assets, December 31, 2021	\$ 70,334,896	\$ 18,332,017	\$ 88,666,913
Revenues less than expenses	(5,883,871)	-	(5,883,871)
Change in beneficial interest in perpetual trust	-	(33,225)	(33,225)
Public contributions	-	1,434,032	1,434,032
Net assets released from restrictions used for operations	-	(96,198)	(96,198)
Net assets released from restrictions for capital purchases or other nonoperating expenditures	9,094,669	(9,094,669)	-
Dividends and interest	-	131,444	131,444
Realized and unrealized losses on investments (Note 5)	-	(805,979)	(805,979)
Net Assets, December 31, 2022	73,545,694	9,867,422	83,413,116
Revenues less than expenses	(3,040,393)	-	(3,040,393)
Change in beneficial interest in perpetual trust	-	19,276	19,276
Public contributions	-	359,177	359,177
Net assets released from restrictions used for operations	-	(703,278)	(703,278)
Net assets released from restrictions for capital purchases or other nonoperating expenditures	2,311,000	(2,311,000)	-
Dividends and interest	-	137,169	137,169
Realized and unrealized gains on investments (Note 5)	-	449,346	449,346
Net Assets, December 31, 2023	<u>\$ 72,816,301</u>	<u>\$ 7,818,112</u>	<u>\$ 80,634,413</u>

See notes to consolidated financial statements

Jewish Home Family and Affiliates

Consolidated Statements of Cash Flows

Years Ended December 31, 2023 and 2022

	<u>2023</u>	<u>2022</u>
Cash Flows From Operating Activities		
Decrease in net assets	\$ (2,778,703)	\$ (5,253,797)
Adjustments to reconcile decrease in net assets to net cash, cash equivalents and restricted cash provided by operating activities:		
Depreciation expense	3,609,886	2,776,162
Amortization of deferred financing costs	53,237	53,229
Bad debt expense	342,127	314,262
Realized and unrealized (gains) losses on investments	(1,708,714)	3,589,115
Net loss (gain) on disposal of property and equipment and construction in progress	48,901	(345)
Public contributions	(359,177)	(1,434,032)
Changes in assets and liabilities that (used) provided cash, cash equivalents and restricted cash:		
Accounts receivable	(299,766)	(128,024)
Prepaid expenses and other current assets	(72,213)	(126,015)
Insurance recovery receivable	310,749	(399,489)
Workers' compensation fund	-	244,999
Health insurance and workers' compensation reserve	(32,413)	(133,292)
Promises to give	931,859	1,684,308
Right of use assets	(70,860)	-
Accounts payable and accrued expenses	(222,622)	470,561
Leases payable	41,308	-
Retainage payable	-	(1,563,396)
Other long-term liabilities	(74,481)	(37,922)
Accrued compensation and related liabilities	104,193	474,817
Deferred revenue	(65,465)	(108,262)
Resident security deposits and resident funds	191,405	104,042
	<u>(50,749)</u>	<u>526,921</u>
Net cash, cash equivalents and restricted cash (used in) provided by operating activities		
	<u>(50,749)</u>	<u>526,921</u>
Cash Flows From Investing Activities		
Net change in beneficial interest in perpetual trust	(19,276)	41,113
Purchase of property and equipment	(1,272,473)	(6,208,098)
Proceeds from sale of securities	7,870,978	10,178,141
Purchase of securities	(7,060,614)	(9,842,439)
Investment in joint venture	-	(250,000)
	<u>(481,385)</u>	<u>(6,081,283)</u>
Net cash, cash equivalents and restricted cash used in investing activities		
	<u>(481,385)</u>	<u>(6,081,283)</u>
Cash Flows From Financing Activities		
Proceeds from issuance of long-term debt	-	5,797,419
Repayment of borrowings	(3,404,551)	(10,145,485)
Public contributions	359,177	1,434,032
	<u>(3,045,374)</u>	<u>(2,914,034)</u>
Net cash, cash equivalents and restricted cash used in financing activities		
	<u>(3,045,374)</u>	<u>(2,914,034)</u>
Net decrease in cash, cash equivalents and restricted cash	(3,577,508)	(8,468,396)
Cash, Cash Equivalents and Restricted Cash, Beginning	<u>8,791,398</u>	<u>17,259,794</u>
Cash, Cash Equivalents and Restricted Cash, Ending	<u>\$ 5,213,890</u>	<u>\$ 8,791,398</u>

See notes to consolidated financial statements

Jewish Home Family and Affiliates

Consolidated Statements of Cash Flows

Years Ended December 31, 2023 and 2022

	<u>2023</u>	<u>2022</u>
Classification of Cash, Cash Equivalents and Restricted Cash		
Cash and cash equivalents	\$ 3,646,220	\$ 7,348,800
Resident security deposits	1,430,485	1,230,888
Resident funds	79,694	87,886
Health insurance fund	<u>57,491</u>	<u>123,824</u>
Total cash, cash equivalents and restricted cash	<u>\$ 5,213,890</u>	<u>\$ 8,791,398</u>
Supplemental Cash Flow Information		
Cash paid for interest, net of capitalized interest	<u>\$ 786,836</u>	<u>\$ 582,959</u>

See notes to consolidated financial statements

Jewish Home Family and Affiliates

Notes to Consolidated Financial Statements
December 31, 2023 and 2022

1. Nature of Business

Jewish Home Family and Affiliates (the Family) includes Jewish Home at Rockleigh (JHR), which operates a 196-bed long-term skilled nursing facility in Rockleigh, New Jersey; Jewish Home Assisted Living (JHAL), which operates a 107-unit assisted living facility in River Vale, New Jersey; Jewish Home at Home, Inc. (JHH), which provides services to the elderly to assist them in continuing to reside in their home environment; Jewish Home Foundation of North Jersey, Inc. (JHF or the Foundation), which is a foundation whose mission is to support various programs of JHR, JHAL and JHH; Jewish Home and Rehabilitation Center (JHRC), which is an entity affiliated with JHF; JHF Rehab, LLC, which was established to provide therapy services; JHF Nurse Recruitment, LLC to participate in the investment of nurse recruitment; and Jewish Home Family, Inc. (JFAMILY), which is the sole corporate member of the affiliated entities described herein and provides administrative leadership and support for the affiliates. In July 2023, JHH suspended operations.

2. Summary of Significant Accounting Policies

Principles of Consolidation

The consolidated financial statements include the accounts of the Family and all its wholly owned and controlled affiliates. All material intercompany accounts and transactions have been eliminated in consolidation.

Use of Estimates

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

For the purpose of the consolidated balance sheets and statements of cash flows, cash and cash equivalents and restricted cash consist of cash balances and investments in highly liquid debt instruments purchased with an original maturity of three months or less.

Accounts Receivable

Accounts receivable for residents, insurance companies and governmental agencies are based on net charges. The Family assesses collectability on all accounts prior to providing services. An allowance for credit losses is recognized to reduce accounts receivable to its net realizable value for impairment of revenues for changes in resident credit worthiness. The allowance is estimated by management based on factors such as aging of the accounts receivable, and anticipated collection of the consideration. The allowance for credit losses amounts to \$323,181 and \$265,661 at December 31, 2023 and 2022, respectively. Accounts are written off through bad debt expense when the Family has exhausted all collection efforts and accounts are deemed impaired.

Allowance for Uncollectible Promises to Give

The majority of the promises to give are received from a broad base of contributors. In 2023, an allowance for uncollectible promises to give of \$15,000 was established and is provided based on management's evaluation of the collectability of promises to give. There was no allowance in 2022.

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Notes to Consolidated Financial Statements

December 31, 2023 and 2022

Investments

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the consolidated balance sheets. The fair value of substantially all securities is determined by quoted market prices. Investment return (including realized and unrealized gains and losses on investments, interest and dividends) is included in revenues less than expenses unless the investment return is restricted by donor or law. Interest income is measured as earned on the accrual basis. Dividends are measured on the ex-dividend date. Purchases and sales of securities and realized gains and losses are recorded on the trade date.

Investments are comprised of a variety of financial instruments. The fair values reported in the consolidated balance sheets are subject to various risks, including changes in the equity markets, the interest rate environment and general economic conditions. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the fair value of investment securities, it is possible that the amounts reported in the consolidated balance sheets could change materially in the near term.

Leases

At lease inception, leases are classified as either finance leases or operating leases with the associated right-of-use asset and lease liability measured at the net present value of future lease payments. Operating leases are expensed on a straight-line basis as lease expense over the noncancelable lease term. Expenses for finance leases are comprised of the amortization of the right-of-use asset and interest expense recognized based on the effective interest method.

The Family has made the following accounting policy elections with regard to its lease accounting:
Operating Lease

- The Family does not separate lease and nonlease components for operating leases.
- When the rate implicit in the lease is not determinable, rather than use the Family's incremental borrowing rate, the Family uses a risk-free discount rate for the initial and subsequent measurement of lease liabilities for operating leases.
- The Family does not apply the recognition requirements to operating leases with an original term of 12 months or less, for which the Family is not likely to exercise a renewal option or purchase the asset at the end of the lease; rather, short-term leases will continue to be recorded on a straight-line basis over the lease term.

Property and Equipment

Property and equipment are recorded at cost. With the exception of works of art, depreciation is provided over the estimated useful lives of the assets using the straight-line method. The estimated useful lives are as follows:

	<u>Depreciable Lives (Years)</u>
Buildings and improvements	40
Land improvements	15
Furniture and equipment	3-20

Deferred Financing Costs

Costs incurred in connection with the issuance of long-term debt are amortized over the term of the related debt using the straight-line method, which approximates the effective interest method, and are recorded net with long-term debt (see Note 7).

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Notes to Consolidated Financial Statements
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Professional and Other Liability Insurance

The Family is covered under an insurance policy for professional liabilities. A liability for asserted claims is recorded at the time it becomes estimable and probable. The Family also records an insurance recovery receivable for any claims that will be covered by the insurance carrier. The insurance recovery receivable is presented separately on the consolidated balance sheets, and the estimated liability is included within the accounts payable and accrued expenses on the consolidated balance sheets.

The Family is self-insured under a plan covering substantially all employees for health benefits effective January 1, 2020. The plan is covered by a stop-loss policy that covers claims over \$175,000, as of December 31, 2023 and 2022, per employee per annum and aggregate claims in excess of \$5,562,929 and \$5,349,722, as of December 31, 2023 and 2022, respectively.

Deferred Revenue

Deferred revenue includes monthly resident revenue billed and collected in advance of services provided, as well as special events contribution revenue collected in advance of the special event.

Resident Service Revenues

Net resident service revenues are reported at the amount that reflects the consideration the Family expects to receive in exchange for the services provided. These amounts are due from residents or third-party payors and include variable consideration for retroactive adjustments, if any, under reimbursement programs. Performance obligations are determined based on the nature of the services provided. Net resident service revenues are recognized as performance obligations are satisfied.

The Family has elected the practical expedient allowed under Accounting Standards Codification (ASC) 606-10-32-18 and does not adjust the promised amount of consideration from residents or customers and third-party payors for the effects of a significant financing component due to the Family's expectation that the period between the time the services are provided to a resident or customer and the time that the resident or customer or a third-party payor pays for those services will be one year or less.

Skilled nursing and assisted living residency and services represent a bundle of services that are not capable of being distinct and, as such, are treated as a single performance obligation satisfied over time as services are rendered. The Family has concluded that each day that a resident receives services represents a separate contract and performance obligation based on the fact that residents have unilateral rights to terminate the contract after each day with no penalty or compensation due. The Family determines the transaction price based on contractually agreed-upon amounts or rates.

Service revenue for home health services and adult daycare services represents a bundle of services that is not capable of being distinct and, as such, is treated as a single performance obligation satisfied over time as services are rendered. The Family has concluded that each day that a patient receives services represents a separate contract and performance obligation based on the fact that residents have unilateral rights to terminate the contract after each day with no penalty or compensation due. The Family determines the transaction price based on contractually agreed-upon amounts or rates.

Variable consideration may also exist in the form of settlements with third-party payors as a result of retroactive adjustments due to audits, review or investigations. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence from the payor and the Family's historical settlement activity. The Family has not applied a constraint to the transaction price for settlement estimates, as the Family has determined that it is not probable that a significant reversal in the amount of the cumulative revenue recognized which will occur in the future.

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Private-pay rates are a per day or per hour charge based upon a predetermined fee schedule. Charges for the adult day health care are per day. Private-duty home care is charged per hour.

A summary of the payment arrangements with major third-party payors is as follows:

Medicare - Services rendered to Medicare program beneficiaries are paid at prospectively determined rates based upon clinical assessments completed by each facility.

Medicaid - Medicaid is a state-administered, federally and state-funded program established to provide health care services to indigent and the totally and permanently disabled. The New Jersey Medicaid program is a price-based prospective payment system, and payments are subject to retroactive adjustments. In the opinion of management, retroactive adjustments, if any, would not be material to the financial position or results of operations of the Family.

Insurance - Payment agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations provide for payment using prospectively determined daily rates.

The payment methodology related to these programs is based on cost and clinical assessments that are subject to review and final approval by Medicaid, Medicare and insurance companies. Adjustments that are a result from this final review and approval are insignificant and are recognized in the period in which the adjustment is made. In the opinion of management, adequate provision has been made for any adjustment that may result from such third-party review.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. Management believes it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoings. While no such regulatory inquiries have been made, compliance with such laws and regulations may result in significant regulatory action, including fines, penalties and exclusion from the Medicare and Medicaid programs. In addition, the contracts the Family has with commercial payors also provide for retroactive audit and review of claims.

Net Assets

Net assets, revenues, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restriction - Net assets available for use in general operations and not subject to donor restrictions. All revenue not restricted by donors and donor-restricted contributions whose restrictions are met in the same period in which they are received are accounted for in net assets without donor restrictions.

Net Assets With Donor Restrictions - Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. All revenues restricted by donors as to either timing or purpose of the related expenditures or required to be maintained in perpetuity as a source of investment income are accounted for in net assets with donor restrictions. When a donor restriction expires, that is when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions.

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Notes to Consolidated Financial Statements
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Revenue and Support With and Without Donor Restrictions

Contributions and grants received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. Contributions and grants that are restricted by the donor are reported as an increase in the net assets without donor restrictions if the restriction expires in the reporting period in which the contribution is recognized. All other donor-restricted contributions are reported as an increase in net assets with donor restrictions, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statements of operations and consolidated statements of changes in net assets as net assets released from restrictions.

Contributed property and equipment are recorded at fair value at the date of donation. Contributions with donor-imposed stipulations regarding how long the contributed assets must be used are recorded as net assets with donor restrictions; otherwise, the contributions are recorded as net assets without donor restrictions.

Contributions are recognized when the donor makes a promise to give to the Family that is, in substance, unconditional. Unconditional promises to give due in the next year are reflected as current promises to give and are recorded at their net realizable values. Unconditional promises to give due in subsequent years are reflected as long-term promises to give and are recorded at the present values, using risk-free interest rates applicable to the years in which the promises are received to discount the amounts.

Conditional promises to give are recognized when the conditions on which they are dependent are satisfied or in the case of special events, the event takes place.

Income Taxes

The individual entities comprising the Family are exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and applicable state law, with the exception of JHF Rehab LLC and JHF Nurse Recruitment, LLC, which are disregarded entities for federal income tax purposes. Income generated by activities that would be considered unrelated to each entity's mission would be subject to tax, which, if incurred, would be recognized as a current expense. An estimate of \$38,764 and \$17,446 due on unrelated taxable income for the disregarded entities, JHF Rehab LLC and JHF Nurse Recruitment, LLC, for 2023 and 2022, respectively, was accrued for in the consolidated financial statements.

Functional Allocation of Expense

Certain operating expenses have been allocated to program services based on the reasonable benefit that the program derived from these expenses. There are various funding sources providing support towards the Family's programs, and some of the expenses charged to the programs represent direct expenses related to program operations and objectives (see Note 13).

Measure of Operations

The consolidated statements of operations reflect all operating revenues and expenses that are an integral part of the Family's resident services and supporting activities and net assets released from donor restrictions to support operating expenditures. Changes in revenues less than expenses that are excluded from operating loss, consistent with industry practice, include investment income (including realized and unrealized gains and losses on investments, interest, dividends and investment expense).

Jewish Home Family and Affiliates

Notes to Consolidated Financial Statements
December 31, 2023 and 2022

Revenues Less Than Expenses

Revenues less than expenses report the results of operation of the Family. In addition to resident care and service operations, revenues less than expenses includes investment income, realized and unrealized gains (losses) on investments, and other items. Changes in net assets without donor restrictions, which are excluded from revenues less than expenses, consistent with industry practice, include permanent transfers of assets to and from affiliates for other than goods and services and contributions of long-lived assets (including assets acquired using contributions that, by donor restriction, were to be used for the purpose of acquiring such assets).

Adoption of New Accounting Standards

In June 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standard Update (ASU) No. 2016-13, *Financial Instruments—Credit Losses (Topic 326)*. The ASU introduces a new credit loss methodology, Current Expected Credit Losses (CECL), which requires earlier recognition of credit losses, while also providing additional transparency about credit risk. Since its original issuance in 2016, the FASB has issued several updates to the original ASU. The CECL methodology utilizes a lifetime "expected credit loss" measurement objective for the recognition of credit losses at the time the financial asset is originated or acquired. The expected credit losses are adjusted each period for changes in expected lifetime credit losses. The methodology replaces the multiple existing impairment methods in current GAAP, which generally require that a loss be incurred before it is recognized. On January 1, 2023, the Family adopted the ASU using the modified retrospective transition approach of the period of adoption. There was no adjustment to net assets upon adoption and there was no material impact to the financial statements.

Subsequent Events

The Family evaluated subsequent events for recognition or disclosure through April 22, 2024, the date the consolidated financial statements were available to be issued.

Reclassifications

Certain reclassifications have been made to the 2022 consolidated financial statements to conform the current year presentation. Total net assets have not changed.

3. Promises to Give

Unconditional promises to give are due primarily from individuals in the surrounding Bergen County area and have been reflected in these consolidated financial statements at their net realizable values. Those promises due after one year have been discounted to their present values using a discount rate of 4%. The details of promises to give at December 31, 2023 and 2022 are set forth below:

	<u>2023</u>	<u>2022</u>
Promises to give due within one year	\$ 1,164,644	\$ 1,549,828
Promises to give due in one to five years	1,460,946	2,039,002
Gross promises to give	2,625,590	3,588,830
Less discount for present value	(123,866)	(155,247)
Total	<u>\$ 2,501,724</u>	<u>\$ 3,433,583</u>

Jewish Home Family and Affiliates

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The details of promises to give, net of discount for present value, over the next four years are set forth below:

Years ending December 31:	
2024	\$ 1,164,644
2025	584,984
2026	78,320
2027	673,776
Total	<u>\$ 2,501,724</u>

4. Property and Equipment

Property and equipment are summarized as follows:

	<u>2023</u>	<u>2022</u>
Land	\$ 7,089,340	\$ 7,089,340
Land improvements	2,587,891	2,614,699
Buildings and building improvements	104,793,383	104,105,632
Furniture and equipment	9,692,692	10,544,103
Works of art	171,580	171,580
Construction in progress	74,465	5,569
Total cost	124,409,351	124,530,923
Less accumulated depreciation	(46,011,275)	(43,746,533)
Total	<u>\$ 78,398,076</u>	<u>\$ 80,784,390</u>

Interest that was capitalized in connection with construction was \$0 in 2023 and \$170,146 in 2022.

5. Investments

Investments consist of the following at December 31:

	<u>2023</u>	<u>2022</u>
Equity securities	\$ 12,745,035	\$ 12,433,369
Money market funds	951,104	1,128,720
Mutual funds	2,184,594	2,513,553
Fixed income	5,867,646	4,774,387
Total	<u>\$ 21,748,379</u>	<u>\$ 20,850,029</u>

Total realized and unrealized gains (losses) on investments at December 31 were:

	<u>2023</u>		<u>2022</u>	
	<u>Without Donor Restriction</u>	<u>With Donor Restriction</u>	<u>Without Donor Restriction</u>	<u>With Donor Restriction</u>
Realized gains (losses)	\$ 1,879	\$ 126,545	\$ (344,362)	\$ (80,502)
Unrealized gains (losses)	1,257,489	322,801	(2,438,774)	(725,477)
Total	<u>\$ 1,259,368</u>	<u>\$ 449,346</u>	<u>\$ (2,783,136)</u>	<u>\$ (805,979)</u>

Jewish Home Family and Affiliates

Notes to Consolidated Financial Statements
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6. Fair Value Measurement

For financial instruments required to be measured at fair value on a recurring basis, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is measured using a hierarchy prioritizing the inputs used in determining valuations into three levels. The level within the fair value hierarchy is based on the lowest level input that is significant to the fair value measurement.

The levels of the fair value hierarchy are as follows:

Level 1 - Unadjusted quoted prices in active markets that are accessible to the Family for identical assets.

Level 2 - Significant inputs, other than Level 1 inputs that are observable either directly or indirectly for substantially the full term of the instruments through corroboration with observable market data.

Level 3 - Significant unobservable inputs.

The following tables present financial instruments measured at fair value at December 31 by caption on the consolidated balance sheets:

	Assets at Fair Value as of December 31, 2023			
	Level 1	Level 2	Level 3	Total
Investments:				
Equity securities	\$ 12,745,035	\$ -	\$ -	\$ 12,745,035
Money market funds	951,104	-	-	951,104
Mutual funds	2,184,594	-	-	2,184,594
Fixed income	-	5,867,646	-	5,867,646
Total investments	15,880,733	5,867,646	-	21,748,379
Other, beneficial interest in perpetual trust	-	-	153,432	153,432
Total assets	<u>\$ 15,880,733</u>	<u>\$ 5,867,646</u>	<u>\$ 153,432</u>	<u>\$ 21,901,811</u>
	Assets at Fair Value as of December 31, 2022			
	Level 1	Level 2	Level 3	Total
Investments:				
Equity securities	\$ 12,433,369	\$ -	\$ -	\$ 12,433,369
Money market funds	1,128,720	-	-	1,128,720
Mutual funds	2,513,553	-	-	2,513,553
Fixed income	-	4,774,387	-	4,774,387
Total investments	16,075,642	4,774,387	-	20,850,029
Other, beneficial interest in perpetual trust	-	-	134,156	134,156
Total assets	<u>\$ 16,075,642</u>	<u>\$ 4,774,387</u>	<u>\$ 134,156</u>	<u>\$ 20,984,185</u>

Jewish Home Family and Affiliates

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A summary of purchases and sales of investments measured using Level 3 inputs for the years ended December 31, 2023 and 2022 is as follows:

	<u>Beneficial Interest in Perpetual Trust</u>
2023:	
Sales	\$ (5,550)
Purchases	-
2022:	
Sales	(7,261)
Purchases	-

The fair value of equity securities, mutual funds and money market funds is based on quoted market prices. The fair value of fixed income securities was determined primarily based on Level 2 inputs. The Family estimates the fair value based on fixed-income securities with similar terms selling in active markets. The fair value of the beneficial interest in perpetual trust is based on the fair value of the assets in the trust.

7. Long-Term Debt

Jewish Home at Rockleigh

Series 2019A, 2019B and 2019C Bonds

On December 20, 2019, the New Jersey Economic Development Authority issued \$13,700,000 of Fixed Rate Refunding Revenue Bonds (Jewish Home at Rockleigh Project) 2019 to refund the Series 1998A and 1998B bonds. The Series 2019A Bonds mature on December 20, 2034 and bear interest at a fixed rate of 2.70%. Monthly interest payments began on February 1, 2020 and principal payments began on January 1, 2022.

On December 20, 2019, the Public Finance Authority issued \$23,580,897 of Fixed Rate Revenue Bonds Series 2019B and 2019C Bonds to be used by JHR to finance the construction and expansion of its existing facility and fund issuance costs. The Series 2019B Bonds issued for \$15,000,000 mature on December 20, 2026 and bear interest at a fixed rate of 2.60%. Monthly interest payments began on February 1, 2020 and principal payments began on January 1, 2022. The Series 2019C Bonds issued for \$8,580,897 mature on December 20, 2029 and bear interest at a fixed rate of 2.78%. Monthly interest payments began on February 1, 2020 and principal payments began on January 1, 2022. The proceeds of the Series 2019B and 2019C Bonds held by the bank will be loaned to JHR as construction is completed (draw down bonds). Under the bond agreements the 2019C Bonds capacity was to be reduced with the sale of 1 Pond, which was sold in 2020. Therefore, the total 2019C draw down capacity was reduced to \$4,380,897.

In 2022, JHR drew down \$1,467,522 of Series 2019B. There were no draw downs on Series 2019B in 2023. Also during 2023 and 2022, the Foundation released from restriction \$2,311,000 and \$9,094,669, respectively, and transferred it to JHR to prepay the debt on the Series 2019B bonds.

The Series 2019A, 2019B and 2019C Bonds were direct placement issuances and were purchased directly by a bank. Substantially all the assets of JHR are collateral under the 2019A, 2019B and 2019C Bonds.

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Jewish Home Assisted Living

In March 2016, JHAL obtained a construction loan for renovations to the existing facility with maximum borrowings of \$2,000,000. Interest is due monthly through October 1, 2037 and principal payments commence on October 1, 2017 through October 1, 2037. For the first 36 months, interest is fixed at an annual rate of 3.25%; starting with month 37, interest rates change to the greater of 3.25% or a rate of 200 basis points above the Federal Home Loan Bank of New York's Three-Year Regular Fixed Advance Rate. The interest rate was 5% at December 31, 2023 and 2022. The financing is secured by the JHAL facility and any related improvements.

In February 2005, JHAL obtained loan financing aggregating \$12,800,000. Interest and principal are due monthly through March 31, 2035. Interest at 5% per year was due through March 31, 2015, at which point it adjusted to 3.625% and will continue to adjust every five years to the Federal Home Loan Bank of New York's Five-Year Regular Fixed Advance Rate plus 175 basis points rounded up to the nearest one-eighth of 1%. The interest rate at December 31, 2023 and 2022 was 3%. Prepayment of the loan during its first 15 years are subject to a penalty ranging from 3% to 1% of the remaining balance as time elapses. The financing is secured by the JHAL facility and any related improvements. During both 2023 and 2022, JHAL made \$300,000 of prepayments.

Debt Covenants

The Family is required by the debt agreements listed above to comply with certain financial and nonfinancial covenants, including, but not limited to, debt service coverage ratios and a day's cash on hand requirement.

As of December 31, 2023, the Family was not in compliance with the minimum debt service coverage ratio for the JHAL Construction Loan. The Family received a waiver dated March 20, 2024, that the bank has agreed not to accelerate the debt as a result of any Events of Defaults related to covenant requirement failures. The bank has agreed to waive the covenant violation for the year ended December 31, 2023. The covenant will be tested annually. Therefore the debt is not required to be recorded as all current.

A summary of long-term debt is as follows as of December 31, 2023 and 2022:

	<u>2023</u>	<u>2022</u>
Series 2019A	\$ 13,030,233	\$ 13,369,694
Series 2019B	3,594,331	5,905,331
Series 2019C	4,178,134	4,285,182
JHAL loan	2,214,075	2,800,149
JHAL construction loan	1,251,705	1,312,673
	<u>24,268,478</u>	<u>27,673,029</u>
Less current portion	1,323,455	1,291,206
Less unamortized deferred financing costs	596,479	649,716
Total	<u>\$ 22,348,544</u>	<u>\$ 25,732,107</u>

Jewish Home Family and Affiliates

Notes to Consolidated Financial Statements
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Future principal payments are as follows:

Years ending December 31:		
2024	\$	1,323,455
2025		1,349,712
2026		1,375,821
2027		2,997,098
2028		930,071
Thereafter		16,292,321
Total long-term debt	\$	<u>24,268,478</u>

8. Net Assets

Without Donor Restrictions

The Family's Board of Directors has chosen to place the following limitations on net assets without donor restrictions as of December 31, 2023 and 2022:

	<u>2023</u>	<u>2022</u>
Designated for working capital operations	\$ 7,976,634	\$ 8,125,475
Designated for capital reserves	8,908,550	8,333,028
Undesignated	<u>55,931,117</u>	<u>57,087,191</u>
Total	<u>\$ 72,816,301</u>	<u>\$ 73,545,694</u>

With Donor Restrictions

Net assets with donor restrictions (including donor-restricted endowments) at December 31, 2023 and 2022 have been restricted by donors for the principal and/or investment earnings to be spent as follows:

	<u>2023</u>	<u>2022</u>
Resident programs and services	\$ 3,447,206	\$ 3,375,391
General operations support	399,288	409,802
Employee support and programs	156,133	164,526
Capital projects	2,807,158	4,860,809
Home and community-based services	973,200	1,022,275
Elder abuse prevention	<u>35,127</u>	<u>34,619</u>
Total	<u>\$ 7,818,112</u>	<u>\$ 9,867,422</u>

The above amounts include donor-restricted endowments totaling \$4,724,242 and \$4,252,573 at December 31, 2023 and 2022, respectively.

Net assets with donor restrictions of \$3,014,278 and \$9,190,867 were released from restrictions due to the satisfaction of time or purpose restrictions in 2023 and 2022, respectively.

Jewish Home Family and Affiliates

Notes to Consolidated Financial Statements
December 31, 2023 and 2022

9. Donor-Restricted Endowments

The Family's endowment includes donor-restricted endowment funds. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The Board of Directors of the Family has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Family classifies as donor-restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the endowment fund relates to investment earnings that have not yet been appropriated for expenditure by the Family in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Family considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purpose of the Family and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Family
- The investment policies of the Family

	Changes in Endowment Net Assets With Donor Restrictions for the Years Ended December 31,	
	2023	2022
Endowment net assets, beginning of year	\$ 4,252,573	\$ 4,924,577
Investment return:		
Contributions	25,000	27,606
Investment return	586,515	(674,534)
Distributions	(126,032)	(10,413)
Management fee	(13,814)	(14,663)
Total investment return	471,669	(672,004)
Endowment net assets, end of year	\$ 4,724,242	\$ 4,252,573

Jewish Home Family and Affiliates

Notes to Consolidated Financial Statements
December 31, 2023 and 2022

Funds With Deficiencies

From time to time, the fair value of assets associated with the endowment funds may fall below the value of the initial and subsequent donor giving corpus amounts (underwater). When the fair value of the endowment investments falls below the corpus balance, the underwater amount is classified as a reduction of net assets with donor restrictions. The restoration of these funds shall be made with net appreciation in subsequent years and classified as increases of net assets with donor restrictions.

Endowment Investment Policy and Strategy

The philosophy of the Board of Directors, in conjunction with the finance committee, has been to ensure that assets are protected through conservative management and investment. This philosophy is aimed primarily at preservation and safety of principal, with long-term reasonable growth. The endowment investments may be invested in any combination of asset allocation, provided they offer the highest probability of achieving the investment goals of the Family. The original corpus balance of the endowment and any accumulated earnings are reflected as net assets with donor restrictions.

Spending Policy and How the Investment Objectives Relate to Spending Policy

It has been the policy of the Board of Directors to utilize interest and dividends on the endowment as stipulated by the donor, up to a maximum of 5% per year. In cases where the donor has not specified the purpose of the endowment, interest and dividends are utilized to subsidize operations of affiliated entities, up to a maximum of 5% per year.

10. Net Resident Service Revenues

The Family disaggregates revenue from contracts with customers by payor types and service lines. The Family has determined that the disaggregation of revenues into these categories achieves the disclosure objective to depict the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. Tables providing details of these factors are presented below.

The composition of net revenue service revenues by primary payor type for the years ended December 31, 2023 and 2022 consist of the following:

	<u>2023</u>	<u>2022</u>
Medicaid	\$ 8,303,564	\$ 8,256,982
Medicare	15,526,219	12,419,498
Private pay	20,177,256	19,418,254
Insurance, grants and other	2,232,703	1,961,286
Total	<u>\$ 46,239,742</u>	<u>\$ 42,056,020</u>

The composition of service revenues based on services provided for the years ended December 31, 2023 and 2022 is as follows:

	<u>2023</u>	<u>2022</u>
Skilled nursing	\$ 34,847,080	\$ 29,704,672
Assisted living	10,440,529	10,144,167
Home health	952,133	2,207,181
Total	<u>\$ 46,239,742</u>	<u>\$ 42,056,020</u>

Jewish Home Family and Affiliates

Notes to Consolidated Financial Statements
December 31, 2023 and 2022

11. Retirement Plan

The Family has an employee savings provision 401(k) retirement plan whereby eligible participating employees may elect to contribute up to 70% of their gross salaries, not to exceed federal tax law limitations. The Family contributes 2% of employee salaries on behalf of all eligible employees and in addition, matches 20% of the employees' contributions up to 5% of the employees' salaries elected for contributions. The 2% nonelective contribution was suspended in 2020. Total retirement expenses for the years ended December 31, 2023 and 2022 were \$113,436 and \$80,978, respectively.

12. Concentrations of Credit Risk and Uncertainties

The Family maintains cash balances at financial institutions located in New Jersey. Certain accounts at each institution are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. At times during the years ended December 31, 2023 and 2022, the Family held cash in excess of federally insured limits.

Concentrations of credit risk with respect to receivables as of December 31, 2023 and 2022, due from residents, third-party payors and others for services rendered by major source, were as follows:

	<u>2023</u>	<u>2022</u>
Medicaid	15 %	20 %
Medicare	39	37
Private pay	15	10
Insurance, grants and other	31	33
Total	<u>100 %</u>	<u>100 %</u>

The Family makes an initial and ongoing evaluation of a resident creditworthiness or obtains third-party verification of payment coverage and, as such, considers the credit risks it assumes and any billed amounts not expected to be collected from residents or third parties for services rendered to represent bad debt expense.

13. Functional Expenses

The Family provides care, housing and services to its residents and the community. Operating expenses related to providing services for the years ended December 31, 2023 and 2022 were as follows:

	<u>2023</u>			
	<u>Services and Care</u>	<u>General and Administrative</u>	<u>Fundraising</u>	<u>Total</u>
Salaries, benefits and payroll taxes	\$ 27,824,653	\$ 3,426,900	\$ 594,472	\$ 31,846,025
Supplies and expenses	9,281,193	1,268,258	70,336	10,619,787
Professional service and consultant fees	5,811,973	846,380	2,454	6,660,807
Depreciation	3,454,839	155,047	-	3,609,886
Interest and related expense	751,754	33,365	-	785,119
Bad debt expense	-	342,127	-	342,127
Disposal of property and equipment	47,226	1,675	-	48,901
Direct costs of special events	120,065	-	226,088	346,153
Total	<u>\$ 47,291,703</u>	<u>\$ 6,073,752</u>	<u>\$ 893,350</u>	<u>\$ 54,258,805</u>

Jewish Home Family and Affiliates

Notes to Consolidated Financial Statements
December 31, 2023 and 2022

	2022			
	Services and Care	General and Administrative	Fundraising	Total
Salaries, benefits and payroll taxes	\$ 26,636,744	\$ 3,382,638	\$ 679,207	\$ 30,698,589
Supplies and expenses	8,723,474	805,485	66,883	9,595,842
Professional service and consultant fees	3,158,985	778,968	2,336	3,940,289
Depreciation	2,678,456	97,706	-	2,776,162
Interest and related expense	587,255	20,828	-	608,083
Bad debt expense	-	314,262	-	314,262
Direct costs of special events	118,089	-	204,158	322,247
Total	<u>\$ 41,903,003</u>	<u>\$ 5,399,887</u>	<u>\$ 952,584</u>	<u>\$ 48,255,474</u>

The variance between the functional expenses reported above and the operating expenses reported on the consolidated statements of operations is attributable to the Jewish Home Foundation of North Jersey, Inc. and Affiliate's direct costs of special events totaling \$346,153 and \$322,247 for 2023 and 2022, respectively. The direct costs are included in contributions and fundraising revenue on the consolidated statements of operations. The consolidated financial statements report certain expense categories that are attributable to more than one function. Therefore, these expenses require an allocation on a reasonable basis that is consistently applied. Costs are directly assigned and allocated between services and care, general and administrative, and fundraising based on the Family's detailed general ledger account structure, except for depreciation, interest, property taxes and utilities that have been allocated by square footage for 2023 and 2022.

14. Liquidity

The following reflects the Family's financial assets as of December 31, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the consolidated balance sheets date:

	2023	2022
Cash and cash equivalents	\$ 3,646,220	\$ 7,348,800
Accounts receivable	3,117,205	3,159,566
Investments	21,748,379	20,850,029
Promises to give	1,164,644	1,549,828
Financial assets, at year-end	29,676,448	32,908,223
Less those unavailable for general expenditures within one year due to contractual or donor-imposed restrictions:		
Investments, restricted by donor with time or purpose restrictions	5,039,090	6,144,436
Promises to give, restricted by donor with time or purpose restrictions	1,164,644	1,549,828
Financial assets available to meet cash needs for general expenditures within one year	<u>\$ 23,472,714</u>	<u>\$ 25,213,959</u>

Jewish Home Family and Affiliates

Notes to Consolidated Financial Statements
December 31, 2023 and 2022

15. Leases

The Family's operating leases consist of 10 printers, two postage machines and one storage unit. The operating leases' terms range between five years and six years. One postage machine and the storage unit will be terminating in 2024. The postage machine will be replaced, and the storage unit's contract will be renewed.

Right-of-use assets represent the Family's right to use an underlying asset for the lease term, while lease liabilities represent the Family's obligation to make lease payments arising from the lease. Right-of-use assets and lease liabilities are recognized at the commencement date of a lease based on the net present value of lease payments over the lease term.

Certain of the Family's leases include options to renew or terminate the lease. The exercise of lease renewal or early termination options is at the Family's sole discretion. The Family regularly evaluates the renewal and early termination options and when they are reasonably certain of exercise, the Family includes such options in the lease term.

In determining the discount rate used to measure the right-of-use assets and lease liabilities, the Family uses the rate implicit in the lease, or if not readily available, the Family uses a risk-free rate based on U.S. treasury notes or bond rates for a similar term.

Right-of-use assets are assessed for impairment in accordance with the Family's long-lived asset policy. The Family reassesses lease classification and remeasures right-of-use assets and lease liabilities when a lease is modified and that modification is not accounted for as a separate new lease or upon certain other events that require reassessment.

The Family makes significant assumptions and judgments in evaluating its leases. In particular, the Family:

- Evaluates whether a contract contains a lease, by considering factors such as whether the Family obtained substantially all rights to control an identifiable underlying asset and whether the lessor has substantive substitution rights;
- Determines whether contracts contain embedded leases;
- Allocates consideration in the contract between lease and nonlease components.

The Family does not have any material leasing transactions with related parties.

The following table summarizes the operating lease right-of-use assets and operating lease liabilities as of December 31, 2023:

Operating lease right-of-use assets	<u>\$ 70,859</u>
Operating lease liabilities:	
Current	\$ 41,308
Long-term	<u>35,485</u>
Total operating lease liabilities	<u>\$ 76,793</u>

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Below is a summary of expenses incurred pertaining to leases during the years ended December 31, 2023:

Operating lease expense	<u>\$ 50,452</u>
Total lease expense	<u>\$ 50,452</u>

The right-of-use assets and lease liabilities were calculated using a weighted-average discount rate of 4.235% for the years ended December 31, 2023. As of December 31, 2023 the weighted-average remaining lease term was 1.83 years.

The table below summarizes the Family's scheduled future minimum lease payments for years ending after December 31, 2023:

Years ending:	
2024	\$ 45,264
2025	30,772
2026	6,235
2027	<u>1,585</u>
Total lease payments	83,856
Less present value discount	<u>7,063</u>
Total lease liabilities	76,793
Less current portion	<u>41,308</u>
Long-term lease liabilities	<u>\$ 35,485</u>

The following table includes supplemental cash flow and noncash information related to the leases for the years ended December 31, 2023:

Cash paid for amounts included in the measurement of lease liabilities:	
Operating cash flows from operating leases	\$ 76,793

Jewish Home Family and Affiliates

Consolidating Balance Sheet

December 31, 2023

	Jewish Home at Rockleigh	Jewish Home Assisted Living	Jewish Home at Home, Inc.	Jewish Home Foundation of North Jersey, Inc.	Jewish Home Nurse Recruitment	Jewish Home Family, Inc.	JHF Rehab, Inc.	Eliminating Entries	Total
Assets									
Current Assets									
Cash and cash equivalents	\$ 1,055,211	\$ 1,680,464	\$ 17,221	\$ 770,826	\$ 10,242	\$ 78,899	\$ 33,357	\$ -	\$ 3,646,220
Accounts receivable, net of allowance for uncollectible accounts	3,051,306	48,073	-	-	-	4,621	13,205	-	3,117,205
Due from affiliates	268,162	565,811	201	240	-	25,860	11,246	(871,520)	-
Promises to give	-	-	-	1,164,644	-	-	-	-	1,164,644
Insurance recovery receivable	395,000	-	-	-	-	-	-	-	395,000
Health insurance and workers' compensation fund	-	-	-	-	-	57,491	-	-	57,491
Prepaid expenses and other current assets	583,142	349,140	-	55,420	-	74,765	-	-	1,062,467
Total current assets	5,352,821	2,643,488	17,422	1,991,130	10,242	241,636	57,808	(871,520)	9,443,027
Investments	12,352,329	2,701,476	-	6,694,574	-	-	-	-	21,748,379
Property and Equipment, Net	63,940,802	14,438,193	3,996	7,774	-	7,311	-	-	78,398,076
Other Assets									
Resident security deposits	745,608	684,877	-	-	-	-	-	-	1,430,485
Promises to give, net of current portion	13,150	-	-	1,323,930	-	-	-	-	1,337,080
Beneficial interest in perpetual trust	-	-	-	153,432	-	-	-	-	153,432
Resident funds	79,694	-	-	-	-	-	-	-	79,694
Right of use assets	48,968	14,085	-	7,807	-	-	-	-	70,860
Other assets	79,500	-	-	-	250,000	-	75,000	-	404,500
Total other assets	966,920	698,962	-	1,485,169	250,000	-	75,000	-	3,476,051
Total assets	\$ 82,612,872	\$ 20,482,119	\$ 21,418	\$ 10,178,647	\$ 260,242	\$ 248,947	\$ 132,808	\$ (871,520)	\$ 113,065,533

Jewish Home Family and Affiliates

Consolidating Balance Sheet

December 31, 2023

	Jewish Home at Rockleigh	Jewish Home Assisted Living	Jewish Home at Home, Inc.	Jewish Home Foundation of North Jersey, Inc.	Jewish Home Nurse Recruitment	Jewish Home Family, Inc.	JHF Rehab, Inc.	Eliminating Entries	Total
Liabilities and Net Assets (Deficit)									
Current Liabilities									
Accounts payable and accrued expenses	\$ 2,001,888	\$ 246,180	\$ 6,911	\$ 18,055	\$ -	\$ 133,117	\$ 4,831	\$ -	\$ 2,410,982
Due to affiliates	241,933	17,136	116,722	15,754	21,246	450,248	8,481	(871,520)	-
Current portion of long-term debt	958,875	364,580	-	-	-	-	-	-	1,323,455
Current portion of lease payable	29,932	5,347	-	6,029	-	-	-	-	41,308
Deferred revenue	64,054	103,413	-	234,211	-	37,900	-	-	439,578
Health insurance accrual	139,577	103,127	5,596	-	-	25,875	-	-	274,175
Accrued compensation and related liabilities	2,345,466	875,412	23,786	12,962	-	789,788	-	-	4,047,414
Total current liabilities	5,781,725	1,715,195	153,015	287,011	21,246	1,436,928	13,312	(871,520)	8,536,912
Long-Term Debt, Net of Current Portion and Unamortized Deferred Financing Costs									
	19,292,809	3,055,735	-	-	-	-	-	-	22,348,544
Other Long-Term Liabilities									
Resident security deposits	745,608	684,877	-	-	-	-	-	-	1,430,485
Resident funds	79,694	-	-	-	-	-	-	-	79,694
Other long-term liabilities	24,393	9,314	-	1,778	-	-	-	-	35,485
Total other long-term liabilities	849,695	694,191	-	1,778	-	-	-	-	1,545,664
Total liabilities	25,924,229	5,465,121	153,015	288,789	21,246	1,436,928	13,312	(871,520)	32,431,120
Net Assets (Deficit)									
Without donor restrictions	56,675,493	15,016,998	(131,597)	2,084,896	238,996	(1,187,981)	119,496	-	72,816,301
With donor restrictions	13,150	-	-	7,804,962	-	-	-	-	7,818,112
Total net assets (deficit)	56,688,643	15,016,998	(131,597)	9,889,858	238,996	(1,187,981)	119,496	-	80,634,413
Total liabilities and net assets (deficit)	\$ 82,612,872	\$ 20,482,119	\$ 21,418	\$ 10,178,647	\$ 260,242	\$ 248,947	\$ 132,808	\$ (871,520)	\$ 113,065,533

Jewish Home Family and Affiliates

Consolidating Statement of Operations

Year Ended December 31, 2023

	Jewish Home at Rockleigh	Jewish Home Assisted Living	Jewish Home at Home, Inc.	Jewish Home Foundation of North Jersey, Inc.	Jewish Home Nurse Recruitment	Jewish Home Family, Inc.	JHF Rehab, Inc.	Eliminating Entries	Total
Operating Revenue and Other Support									
Net resident service revenues	\$ 34,847,080	\$ 10,440,529	\$ 952,133	\$ -	\$ -	-	\$ -	\$ -	\$ 46,239,742
Contributions and fundraising	1,104	336,628	-	1,153,141	-	61,435	-	-	1,552,308
Other operating revenue	491,344	54,852	-	-	-	3,027,605	91,870	(3,075,724)	589,947
Net assets released from restrictions used in operations	-	-	-	703,278	-	-	-	-	703,278
Total operating revenue and other support	35,339,528	10,832,009	952,133	1,856,419	-	3,089,040	91,870	(3,075,724)	49,085,275
Expenses									
Medical and related functions	19,582,552	4,341,243	824,663	-	-	-	-	-	24,748,458
Service departments	6,860,421	2,998,191	-	-	-	-	-	-	9,858,612
Support services	3,641,434	1,246,103	90,897	368,570	11,322	2,698,178	27,616	(50,955)	8,033,165
Payroll taxes and employee benefits	3,539,131	1,863,120	137,557	-	-	503,132	-	-	6,042,940
Management fee	1,838,472	843,486	145,062	197,749	-	-	-	(3,024,769)	-
Depreciation	2,851,531	755,099	554	139	-	2,563	-	-	3,609,886
Interest and related expenses	640,707	144,412	-	-	-	-	-	-	785,119
Disposal of property, equipment and construction in progress	13,694	22,934	10,914	-	-	1,359	-	-	48,901
Bad debt expense	240,000	19,998	16,792	65,337	-	-	-	-	342,127
Fundraising expenses	-	-	-	443,444	-	-	-	-	443,444
Total expenses	39,207,942	12,234,586	1,226,439	1,075,239	11,322	3,205,232	27,616	(3,075,724)	53,912,652
Operating (loss) income	(3,868,414)	(1,402,577)	(274,306)	781,180	(11,322)	(116,192)	64,254	-	(4,827,377)
Nonoperating Income									
Dividends and interest	374,943	100,581	696	48,902	138	1,754	602	-	527,616
Net realized and unrealized gains on investments	913,060	261,460	-	84,848	-	-	-	-	1,259,368
Total nonoperating income	1,288,003	362,041	696	133,750	138	1,754	602	-	1,786,984
Revenues (less than) in excess of expenses	(2,580,411)	(1,040,536)	(273,610)	914,930	(11,184)	(114,438)	64,856	-	(3,040,393)
Net Contributions From (to) Affiliates	2,712,948	198,219	80,000	(2,991,167)	-	40,000	(40,000)	-	-
Net Assets Released From Restrictions for Capital Purchases or Other Nonoperating Expenditures									
	-	-	-	2,311,000	-	-	-	-	2,311,000
Increase (decrease) in net assets without donor restrictions	\$ 132,537	\$ (842,317)	\$ (193,610)	\$ 234,763	\$ (11,184)	\$ (74,438)	\$ 24,856	\$ -	\$ (729,393)